UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 20, 2020

LendingTree, Inc.

(Exact name of registrant as specified in charter)

| Delaware | 001-34063 | 26-2414818 |
|--|---|--|
| (State or other jurisdiction | (Commission | (IRS Employer |
| of incorporation) | File Number) | Identification No.) |
| 11115 Rushmore Drive | Charlotte NC | 28277 |
| (Address of principal ex | secutive offices) | (Zip Code) |
| | Registrant's telephone number, including ar | ea code: (704) 541-5351 |
| | Not Applicable (Former name or former address, if char | nged since last report) |
| Check the appropriate box below if the provisions: | Form 8-K filing is intended to simultaneously sa | tisfy the filing obligation of the registrant under any of the following |
| \square Written communications pursuant | to Rule 425 under the Securities Act (17 CFR 23) | ე.425) |
| \square Soliciting material pursuant to Rul | e 14a-12 under the Exchange Act (17 CFR 240.1 | 4a-12) |
| ☐ Pre-commencement communication | ons pursuant to Rule 14d-2(b) under the Exchange | e Act (17 CFR 240.14d-2(b)) |
| ☐ Pre-commencement communication | ons pursuant to Rule 13e-4(c) under the Exchange | Act (17 CFR 240.13e-4(c)) |
| Securities registered pursuant to Section | n 12(b) of the Act: | |
| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| Common Stock, \$0.01 par value p | per share TREE | Nasdaq Stock Market |
| Indicate by check mark whether the reg | istrant is an emerging growth company as define | d in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or

or Rule 12b-2 of the Securities Exchange Act of 1934 ($\S240.12b-2$ of this chapter). Emerging growth company \square

revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

Item 7.01. Regulation FD Disclosure.

During the fourth quarter of 2019, LendingTree, Inc. (the "Company" or the "Registrant") realigned its reportable segments. The Company previously reported one segment. The Company now manages its business and reports its financial results through the following three operating and reportable segments: Home, Consumer and Insurance. Characteristics which were relied upon in making the determination of the reportable segments include the nature of the products, the organization's internal structure, and the information that is regularly reviewed by the CODM for the purpose of assessing performance and allocating resources. The Company changed its reportable segments in the fourth quarter of 2019 and previously reported segment results have been revised to conform to the Company's reportable segments at December 31, 2019.

The Home segment includes the following products: purchase mortgage, refinance mortgage, home equity loans and lines of credit, reverse mortgage loans, and real estate. The Consumer segment includes the following products: credit cards, personal loans, small business loans, student loans, auto loans, deposit accounts, and other credit products such as credit repair and debt settlement. The Insurance segment consists of insurance quote products. Revenue from the resale of online advertising space to third parties and revenue from home improvement referrals, and the related variable marketing and advertising expenses, are included within the Other category.

Attached and incorporated herein by reference as Exhibit 99.1 is certain historical financial information of the Company reflecting the changes in the Company's reportable segments. This supplemental financial information is being furnished by the Registrant pursuant to Regulation FD.

Item 9.01. Financial Statements and Exhibits.

| Exhibit No. | Exhibit Description |
|-------------|---|
| | |
| 99.1 | Supplemental financial information. |
| 104 | Cover Page Interactive Data File (embedded within the Inline XBRL document) |

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: February 20, 2020

LENDINGTREE, INC.

By: /s/ J.D. Moriarty

J.D. Moriarty

Chief Financial Officer

LendingTree Segment Results (In millions)

| | | Twelve Months Ended | | | | | | | | |
|---|-------------------|------------------------|---------------|--------|--------------------|--------|-------------------|-------|-------------------|--------|
| | March 31, 2017 | | June 30, 2017 | | September 30, 2017 | | December 31, 2017 | | December 31, 2017 | |
| <u>Home</u> (1) | | | | | | | | | | |
| Revenue | \$ | 75.5 | \$ | 87.6 | \$ | 92.5 | \$ | 84.7 | \$ | 340.4 |
| Segment profit | \$ | 30.3 | \$ | 34.9 | \$ | 39.8 | \$ | 31.3 | \$ | 136.2 |
| Segment profit % of revenue | | 40% | | 40% | | 43% | | 37% | | 40% |
| Consumer (2) | | | | | | | | | | |
| Revenue | \$ | 56.9 | \$ | 65.0 | \$ | 78.6 | \$ | 75.7 | \$ | 276.1 |
| Segment profit | \$ | 22.0 | \$ | 25.6 | \$ | 34.3 | \$ | 33.8 | \$ | 115.7 |
| Segment profit % of revenue | | 39% | | 39% | | 44% | | 45% | | 42% |
| <u>Insurance</u> ⁽³⁾ | | | | | | | | | | |
| Revenue | \$ | _ | \$ | _ | \$ | _ | \$ | 0.1 | \$ | 0.1 |
| Segment profit | \$ | _ | \$ | _ | \$ | _ | \$ | 0.1 | \$ | 0.1 |
| Segment profit % of revenue | | % | —% | | —% | | —% | | | —% |
| Other Category (4) | | | | | | | | | | |
| Revenue | \$ | 0.1 | \$ | 0.1 | \$ | 0.4 | \$ | 0.5 | \$ | 1.1 |
| Profit | \$ | (0.1) | \$ | (0.2) | \$ | (0.1) | \$ | (0.2) | \$ | (0.6) |
| Total revenue | \$ | 132.5 | \$ | 152.8 | \$ | 171.5 | \$ | 161.0 | \$ | 617.7 |
| Total segment profit | \$ | 52.2 | \$ | 60.3 | \$ | 74.0 | \$ | 65.0 | \$ | 251.4 |
| Brand marketing expense (5) | \$ | (8.7) | \$ | (12.0) | \$ | (14.9) | \$ | (8.9) | \$ | (44.4) |
| Variable marketing margin ⁽⁶⁾ | \$ | 43.5 | \$ | 48.3 | \$ | 59.1 | \$ | 56.1 | \$ | 207.0 |
| Variable marketing margin % of revenue ⁽⁶⁾ | | 33% | | 32% | | 34% | | 35% | | 34% |

- (1) The Home segment includes the following products: purchase mortgage, refinance mortgage, home equity loans and lines of credit, reverse mortgage loans, and real estate.
- (2) The Consumer segment includes the following products: credit cards, personal loans, small business loans, student loans, auto loans, deposit accounts, and other credit products such as credit repair and debt settlement.
- (3) The Insurance segment consists of insurance quote products.
- (4) The Other category includes revenue from the resale of online advertising space to third parties and revenue from home improvement referrals, and the related variable marketing and advertising expenses.
- (5) Brand marketing expense represents the portion of selling and marketing expense attributable to variable costs paid for advertising, direct marketing and related expenses that are not assignable to the segments' products. This measure excludes overhead, fixed costs and personnel-related expenses.
- (6) Variable marketing margin and variable marketing margin % of revenue are non-GAAP measures. Please see "LendingTree's Reconciliation of Non-GAAP Measures to GAAP" for more information.



Variable marketing margin % of revenue

LendingTree Segment Results (In millions) **Twelve Months** Three Months Ended Ended March 31, 2018 June 30, 2018 September 30, 2018 December 31, 2018 December 31, 2018 Home \$ \$ \$ \$ \$ Revenue 92.8 0.88 75.1 63.3 319.2 \$ 31.7 \$ 27.3 \$ 24.1 \$ 21.6 \$ 104.7 Segment profit 34% 34% Segment profit % of revenue 31% 32% 33% Consumer Revenue \$ 87.9 \$ 94.0 \$ 115.5 \$ 98.2 \$ 395.6 Segment profit \$ 39.0 \$ 43.8 \$ 57.2 \$ 47.8 \$ 187.7 Segment profit % of revenue 44% 47% 50% 49% 47% **Insurance** Revenue \$ \$ \$ \$ 31.3 \$ 31.4 \$ \$ \$ Segment profit \$ 11.3 \$ 11.4 -% -% Segment profit % of revenue 36% 36% --% Other Category \$ 0.3 \$ \$ \$ 9.9 \$ 18.7 Revenue 2.1 6.5 Profit \$ (0.3)\$ 0.6 \$ \$ 8.0 \$ 0.2 1.4 Total revenue \$ 181.0 \$ 184.1 \$ 197.1 \$ 202.7 \$ 764.9 Total segment profit \$ 70.4 \$ 71.7 \$ 81.5 \$ 81.5 \$ 305.1 Brand marketing expense \$ (7.4)\$ (4.0)\$ (4.7)\$ (3.0)\$ (19.0)\$ \$ \$ \$ \$ Variable marketing margin 63.0 67.7 76.8 **78.6** 286.1

35%

37%

39%

39%

37%



LendingTree Segment Results (In millions) **Three Months Ended** September 30, 2019 March 31, 2019 June 30, 2019 **Home** Revenue \$ 63.4 \$ 71.8 \$ 77.3 \$ \$ Segment profit 23.9 \$ 24.2 28.1 Segment profit % of revenue 38% 34% 36% Consumer \$ 120.7 \$ 129.0 \$ 151.9 Revenue \$ \$ 50.8 \$ Segment profit 54.0 65.2 Segment profit % of revenue 45% 39% 43% **Insurance** Revenue \$ 67.1 \$ 71.9 \$ 74.8 \$ \$ Segment profit 27.9 28.8 \$ 30.0 Segment profit % of revenue 42% 40% 40% Other Category Revenue \$ \$ \$ 11.1 5.8 6.6 Profit \$ 8.0 \$ 0.3 \$ 0.4 \$ 262.4 \$ 278.4 Total revenue \$ 310.6 \$ Total segment profit 106.5 \$ 104.1 \$ 123.6 Brand marketing expense \$ \$ \$ (14.1)(10.3)(8.1)\$ \$ Variable marketing margin 92.5 93.8 \$ 115.6 Variable marketing margin % of revenue 35% 34% 37%

LENDINGTREE'S RECONCILIATION OF NON-GAAP MEASURES TO GAAP

Variable Marketing Margin

Below is a reconciliation of net income (loss) from continuing operations to variable marketing margin and net income (loss) from continuing operations % of revenue to variable marketing margin % of revenue.

| | Three Months Ended | | | | | | | | Twelve Months Ended | |
|--|--------------------|-------------------|----|------------------|-------------------------|--------|----------------------|---------|------------------------|---------------------|
| | I | March 31, 2017 | | June 30, 2017 | September 30, 2017 | | December 31, 2017 | | D | ecember 31, 2017 |
| | (in thousa | | | in thousands, | ls, except percentages) | | | | | |
| Net income from continuing operations | \$ | 7,798 | \$ | 8,007 | \$ | 10,131 | \$ | (6,518) | \$ | 19,418 |
| Net income from continuing operations % of revenue | | 6% | | 5% | | 6% | | (4)% | | 3% |
| | | | | | | | | | | |
| Adjustments to reconcile to variable marketing margin: | | | | | | | | | | |
| Cost of revenue | | 3,591 | | 4,164 | | 4,388 | | 5,080 | | 17,223 |
| Non-variable selling and marketing expense (1) | | 4,249 | | 4,681 | | 6,118 | | 6,953 | | 22,001 |
| General and administrative expense | | 11,547 | | 12,094 | | 17,920 | | 29,980 | | 71,541 |
| Product development | | 3,623 | | 4,064 | | 4,805 | | 5,433 | | 17,925 |
| Depreciation | | 1,703 | | 1,808 | | 1,798 | | 1,776 | | 7,085 |
| Amortization of intangibles | | 2,609 | | 2,608 | | 3,817 | | 3,958 | | 12,992 |
| Change in fair value of contingent consideration | | 8,746 | | 9,393 | | 2,501 | | 3,291 | | 23,931 |
| Severance | | 157 | | 247 | | _ | | _ | | 404 |
| Litigation settlements and contingencies | | 404 | | 285 | | 272 | | (243) | | 718 |
| Interest expense, net | | 165 | | 1,079 | | 2,804 | | 2,980 | | 7,028 |
| Other (income) expense | | _ | | (13) | | 228 | | 181 | | 396 |
| Income tax (benefit) expense | | (1,079) | | (104) | | 4,292 | | 3,182 | | 6,291 |
| Variable marketing margin | \$ | 43,513 | \$ | 48,313 | \$ | 59,074 | \$ | 56,053 | \$ | 206,953 |
| Variable marketing margin % of revenue | | 33% | | 32% | | 34% | 6 | 35 % | | 34% |

⁽¹⁾ Represents the portion of selling and marketing expense not attributable to variable costs paid for advertising, direct marketing and related expenses. Includes overhead, fixed costs and personnel-related expenses.

| | Three Months Ended | | | | | | | | welve Months Ended |
|--|------------------------------------|----------|----|------------------|----|----------------------|----------------------|----|-----------------------|
| | March 31, 2018 | | | June 30, 2018 | | eptember 30, 2018 | December 31, 2018 | D | ecember 31, 2018 |
| | (in thousands, except percentages) | | | | | | | | |
| Net income from continuing operations | \$ | 35,857 | \$ | 44,849 | \$ | 28,362 | \$ 251 | \$ | 109,319 |
| Net income from continuing operations % of revenue | | 20% | | 24% | | 14% | -% | | 14% |
| | | | | | | | | | |
| Adjustments to reconcile to variable marketing margin: | | | | | | | | | |
| Cost of revenue | | 5,696 | | 6,043 | | 10,838 | 13,822 | | 36,399 |
| Cost of advertising re-sold to third parties (1) | | _ | | _ | | (3,628) | (5,184) | | (8,812) |
| Non-variable selling and marketing expense (2) | | 8,016 | | 7,571 | | 7,770 | 6,985 | | 30,343 |
| General and administrative expense | | 22,814 | | 24,759 | | 22,980 | 30,666 | | 101,219 |
| Product development | | 6,260 | | 5,967 | | 6,608 | 8,123 | | 26,958 |
| Depreciation | | 1,671 | | 1,633 | | 1,895 | 2,186 | | 7,385 |
| Amortization of intangibles | | 3,963 | | 3,964 | | 5,701 | 9,840 | | 23,468 |
| Change in fair value of contingent consideration | | (741) | | (167) | | 2,105 | 9,591 | | 10,788 |
| Severance | | _ | | 3 | | 2,328 | 21 | | 2,352 |
| Litigation settlements and contingencies | | (22) | | (170) | | (88) | 94 | | (186) |
| Interest expense, net | | 2,988 | | 2,924 | | 2,393 | 4,132 | | 12,437 |
| Other (income) expense | | (34) | | 71 | | 69 | (96) | | 10 |
| Income tax (benefit) expense | | (23,461) | | (29,721) | | (10,534) | (1,859) | | (65,575) |
| Variable marketing margin | \$ | 63,007 | \$ | 67,726 | \$ | 76,799 | \$ 78,572 | \$ | 286,105 |
| Variable marketing margin % of revenue | | 35% | | 37% | | 39% | 39% | | 37% |

⁽¹⁾ Represents the portion of cost of revenue attributable to costs paid for advertising re-sold to third parties. Excludes overhead, fixed costs, and personnel-related expenses.

⁽²⁾ Represents the portion of selling and marketing expense not attributable to variable costs paid for advertising, direct marketing and related expenses. Includes overhead, fixed costs and personnel-related expenses.

| | | Three Months Ended | | | | | | | | | | |
|--|------------------------------------|--------------------|------------------|-----------------------|--|--|--|--|--|--|--|--|
| | M | arch 31, 2019 | June 30, 2019 | September 30, 2019 | | | | | | | | |
| | (in thousands, except percentages) | | | | | | | | | | | |
| Net income from continuing operations | \$ | 550 \$ | 12,981 \$ | 24,463 | | | | | | | | |
| Net income from continuing operations % of revenue | | % | 5% | 8% | | | | | | | | |
| | | | | | | | | | | | | |
| Adjustments to reconcile to variable marketing margin: | | | | | | | | | | | | |
| Cost of revenue | | 17,670 | 16,310 | 17,671 | | | | | | | | |
| Cost of advertising re-sold to third parties (1) | | (7,336) | (5,053) | (5,809) | | | | | | | | |
| Non-variable selling and marketing expense (2) | | 12,305 | 12,079 | 11,580 | | | | | | | | |
| General and administrative expense | | 31,117 | 27,951 | 30,323 | | | | | | | | |
| Product development | | 10,166 | 10,175 | 10,200 | | | | | | | | |
| Depreciation | | 2,482 | 2,559 | 2,696 | | | | | | | | |
| Amortization of intangibles | | 13,427 | 14,280 | 13,778 | | | | | | | | |
| Change in fair value of contingent consideration | | 14,592 | 2,790 | 3,839 | | | | | | | | |
| Severance | | 54 | 403 | 179 | | | | | | | | |
| Litigation settlements and contingencies | | (207) | 8 | (92) | | | | | | | | |
| Interest expense, net | | 5,468 | 5,095 | 4,845 | | | | | | | | |
| Other (income) expense | | (68) | (71) | (4) | | | | | | | | |
| Income tax (benefit) expense | | (7,752) | (5,689) | 1,889 | | | | | | | | |
| Variable marketing margin | \$ | 92,468 \$ | 93,818 \$ | 115,558 | | | | | | | | |

⁽¹⁾ Represents the portion of cost of revenue attributable to costs paid for advertising re-sold to third parties. Excludes overhead, fixed costs, and personnel-related expenses.

35%

34%

37%

Variable marketing margin % of revenue

⁽²⁾ Represents the portion of selling and marketing expense not attributable to variable costs paid for advertising, direct marketing and related expenses. Includes overhead, fixed costs and personnel-related expenses.